



GENERAL RASHAD MAHMOOD, NI (M)
CHAIRMAN
JOINT CHIEFS OF STAFF COMMITTEE
JOINT STAFF HEADQUARTERS
RAWALPINDI
PF/16871/DO

27 December 2015

**Mr. Muhammad Salman Faruqi, Nishan-e-Imtiaz
Federal Ombudsman of Pakistan
Constitution Avenue
Islamabad**

Dear Salman Faruqi Sahib

اسلام عليكم ورحمة الله وبركاته

I thank you for sending me the annual report of Federal Ombudsman of Pakistan for the year 2015 and booklets "Speedy Complaint Resolution and Citizen Report Card of the Institution of Wafaqi Mohtasib (Federal Ombudsman of Pakistan)". I deeply admire your efforts in making Federal Ministries and agencies more sensitive and responsive to the grievances of common man.

I wish you success in all your present and future endeavours and urge you to continue with your noble work in the best interest of the country.

Best wishes and regards:

Yours Sincerely

Rashad

OMBUDSMAN'S OFFICE

Dy. No. 10

Dated: 01-01-2016